

Faculty of Design

2019

## Collaborative foresight for long-range problem discovery in complex R&D

Weigand, Kirk and Jones, Peter

---

### Suggested citation:

Weigand, Kirk and Jones, Peter (2019) Collaborative foresight for long-range problem discovery in complex R&D. In: Relating Systems Thinking and Design (RSD8) 2019 Symposium, Oct 13-15 2019, Chicago, USA. Available at <http://openresearch.ocadu.ca/id/eprint/3230/>

*Open Research is a publicly accessible, curated repository for the preservation and dissemination of scholarly and creative output of the OCAD University community. Material in Open Research is open access and made available via the consent of the author and/or rights holder on a non-exclusive basis.*

*The OCAD University Library is committed to accessibility as outlined in the [Ontario Human Rights Code](#) and the [Accessibility for Ontarians with Disabilities Act \(AODA\)](#) and is working to improve accessibility of the Open Research Repository collection. If you require an accessible version of a repository item contact us at [repository@ocadu.ca](mailto:repository@ocadu.ca).*

# Collaborative Foresight for Long-Range Problem Discovery in Complex R&D

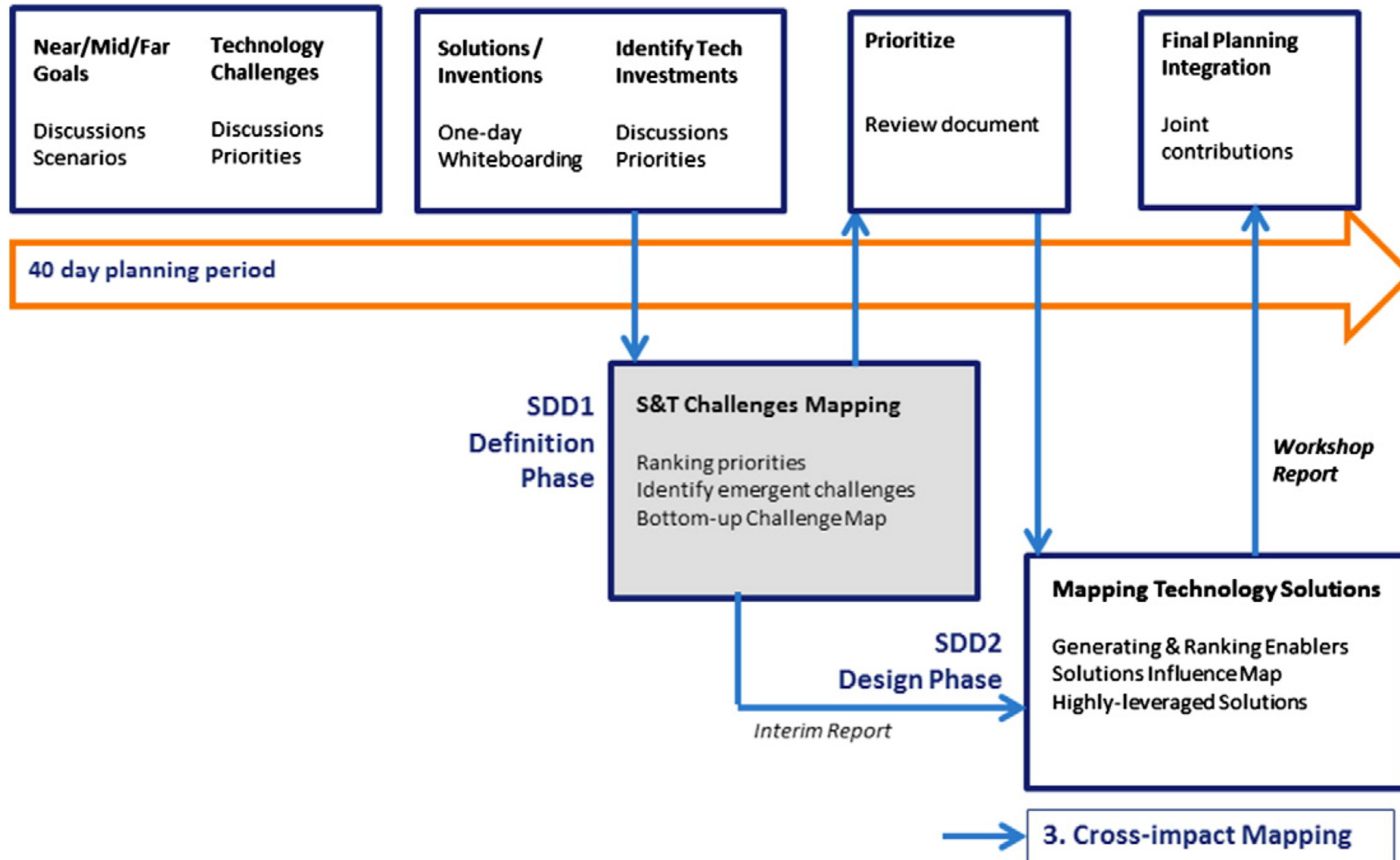
Kirk Weigand, United States Air Force Research Laboratory  
&

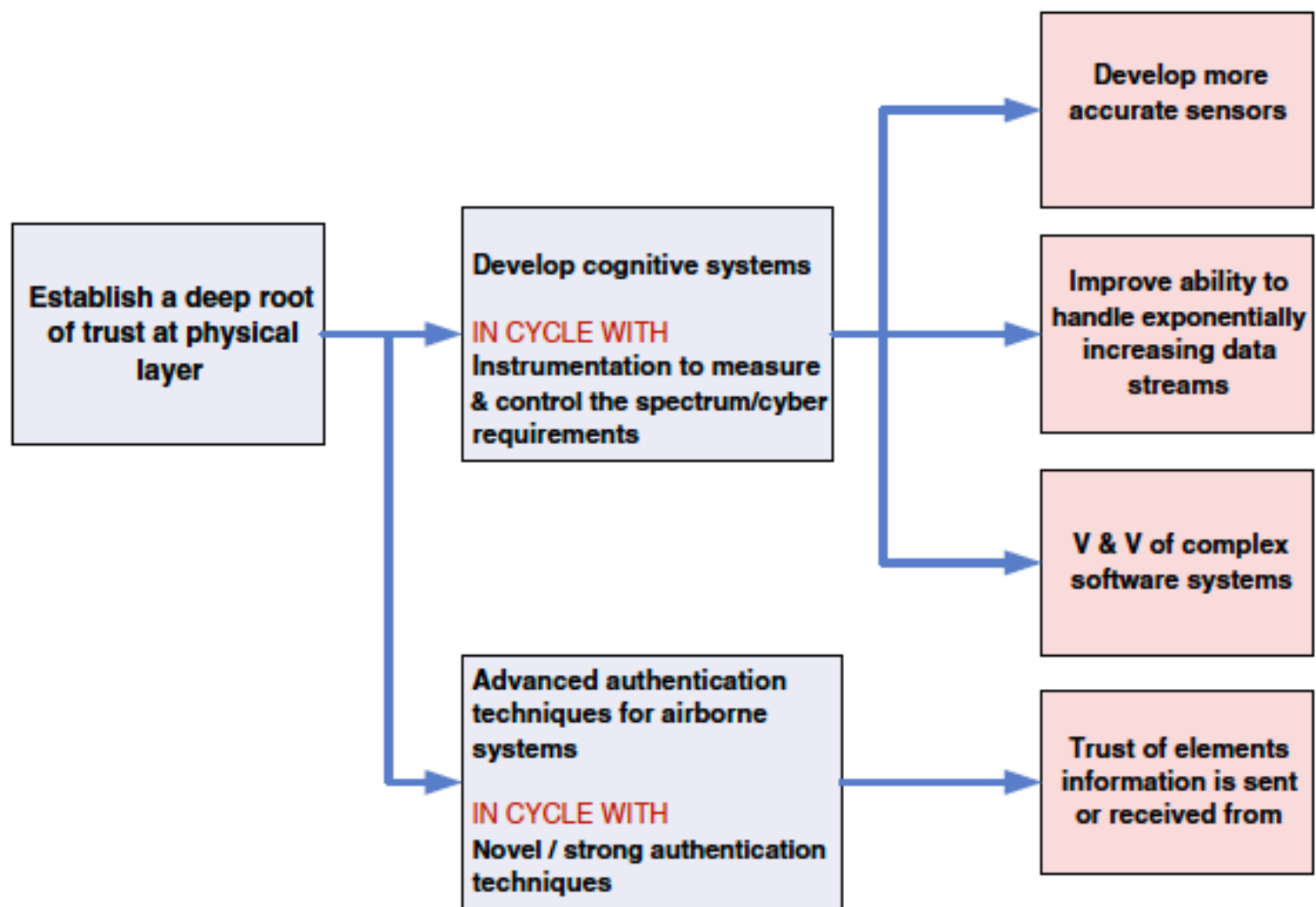
Peter Jones, OCAD University

Public Release by the United States Air Force, Approved date: 2012-08-03, PA Approval Number: 88ABW-2012-4261

## Traditional Planning Team

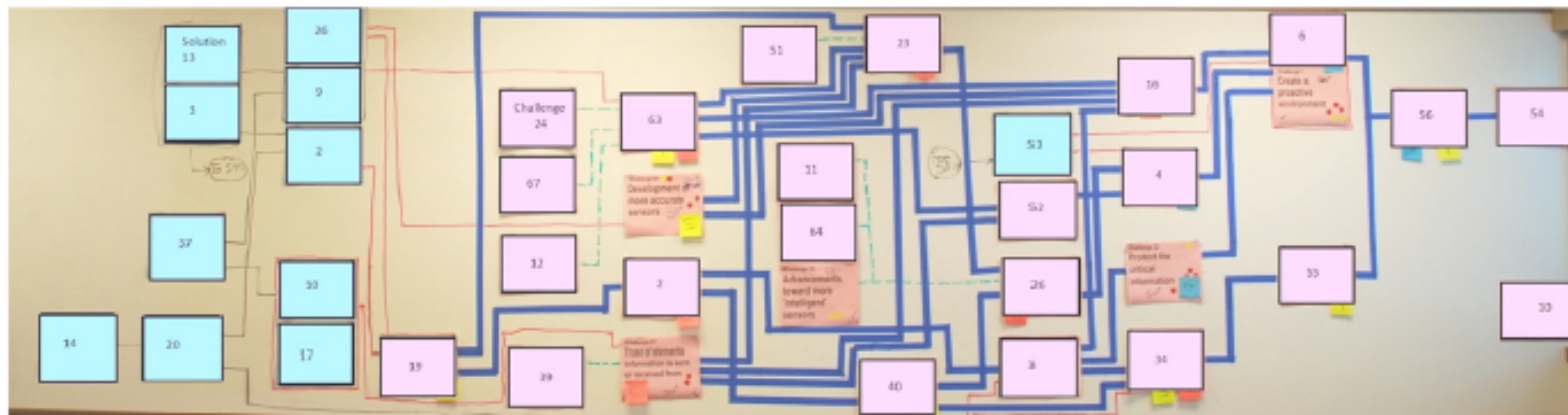
## Continual Plan Integration





**Fig. 6.** Strategic pathway 3: Cognitive systems research to enable trusted systems.



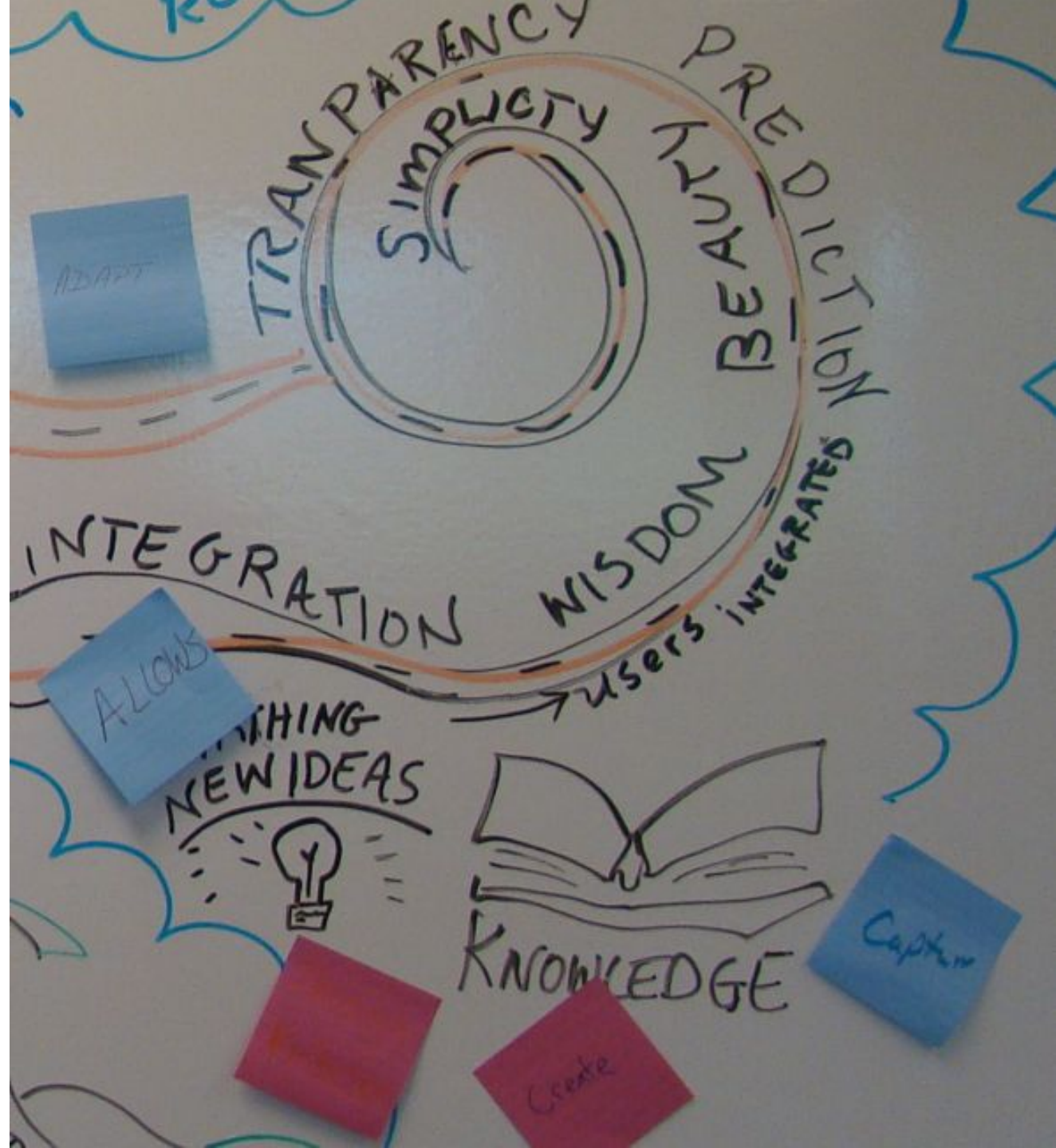


**Fig. 4.** Cross-impact mapping of technology enablers to S&T challenges.

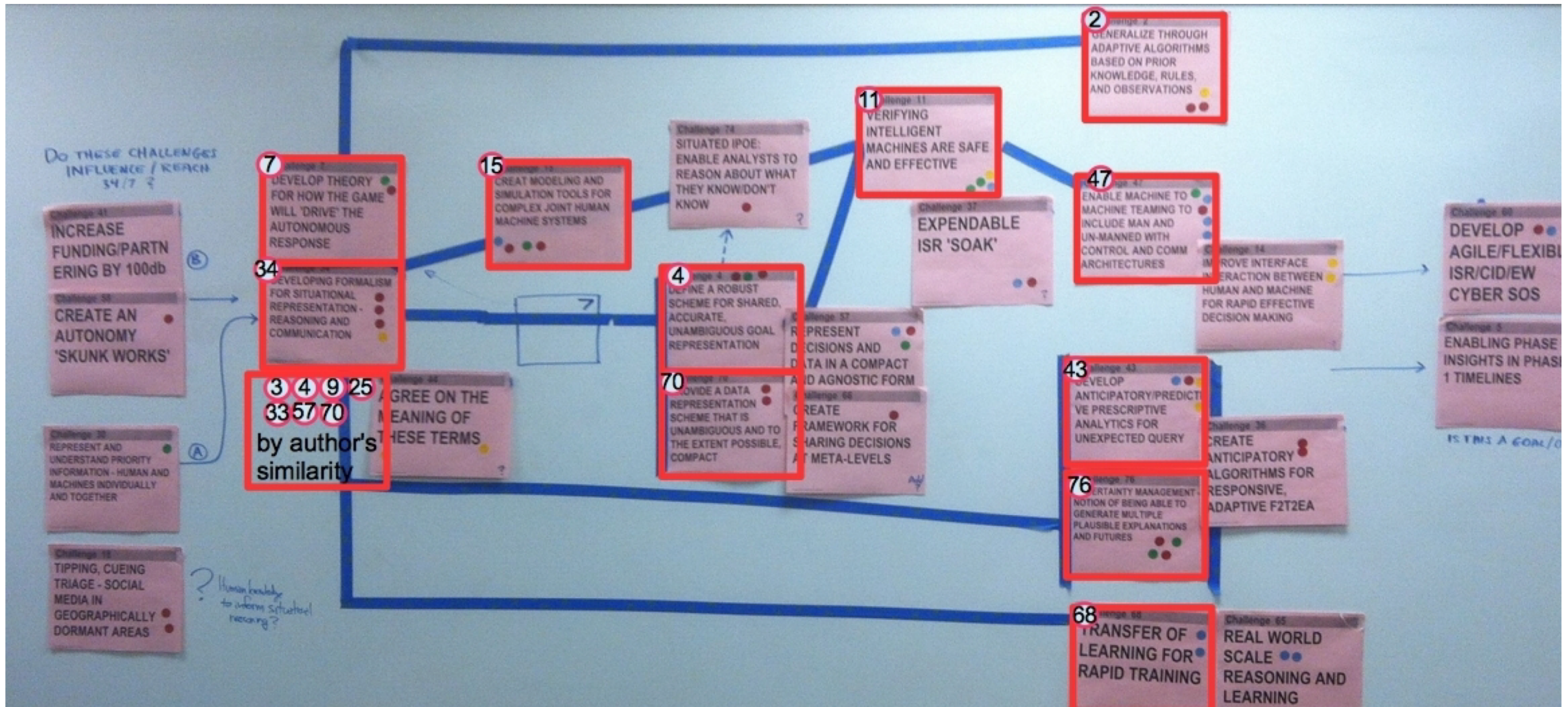
# A Figurative, tangible representation in a sand tray



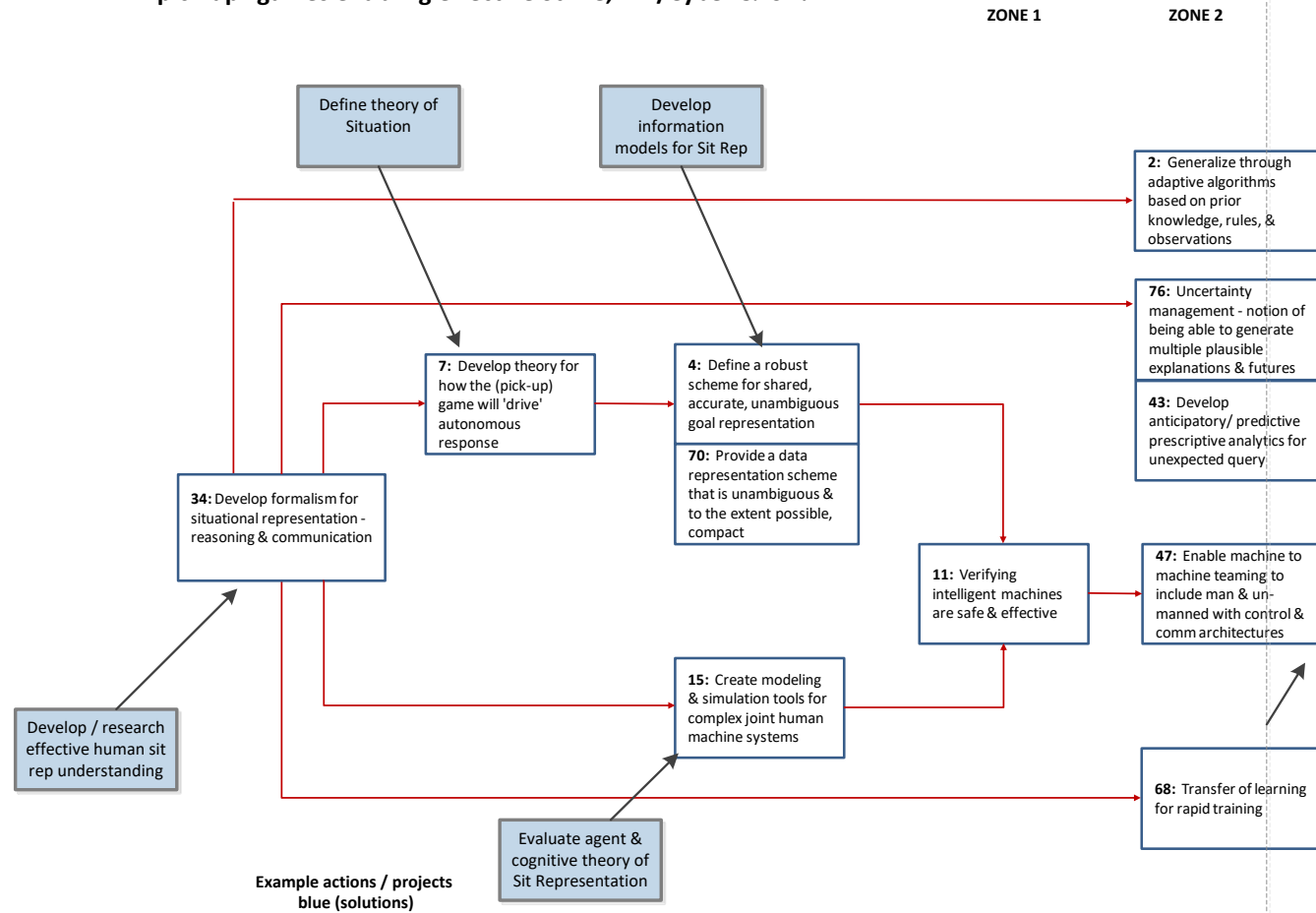
## Visual Narrative Summary

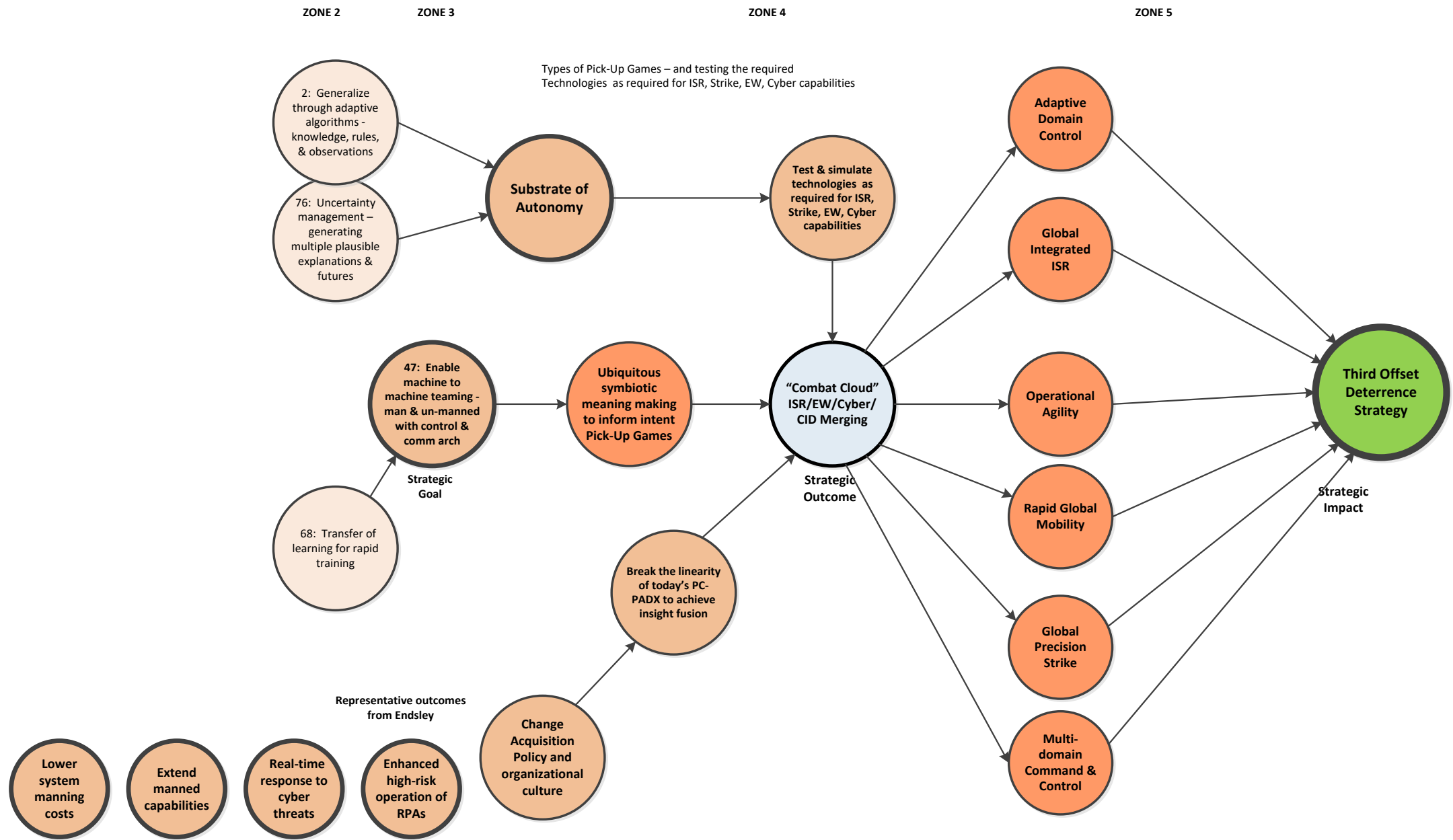






**“What challenges ought AFRL lead for autonomous response to the unexpected in  
“pick-up” games enabling effective Strike, EW/Cyber & ISR?”**





“What challenges ought AFRL lead for autonomous response to the unexpected in  
“pick-up” games enabling effective Strike, EW/Cyber & ISR?”

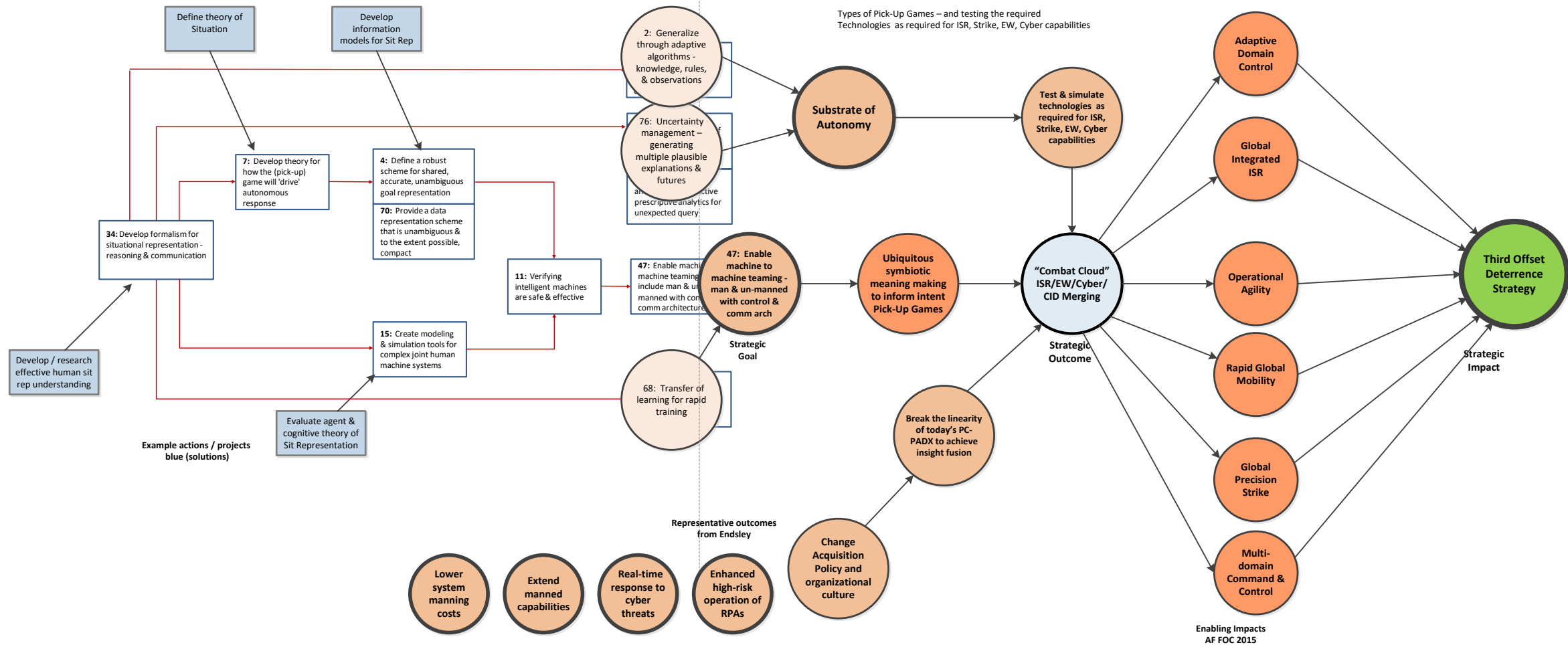
ZONE 1

ZONE 2

ZONE 3

ZONE 4

ZONE 5





START

## The Pickup Game



General Nidjinski



Admiral DiPaola



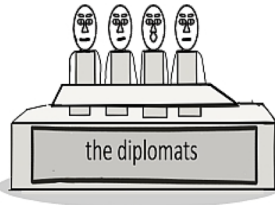
the silobuster



the ombudsman



ISR



the diplomats



The Serling

Our job is to find the right question.



General Perry



Morris, Signals Chief



Wallace Carter, Treaty Expert



Soles, Laurel, & Melko at the site

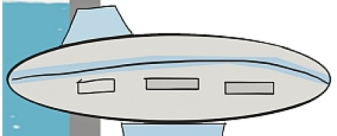
No Comms  
SMART DUST



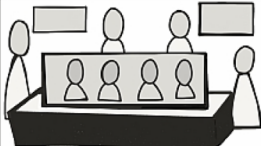
Marie Byrd Land



Louise shepherds drones from Nevada.



Laurel & Melko test their AIs: "What is the situation?"



Perry activates the PIE



Soles sees smoke on the horizon



Alan: Sit Rep dynamic neural network process



Ada: Sit Rep through big data category comparisons



Laurel & Melko ride drones to investigate



THE US MUST INTERVENE!



The Reporters Arrive

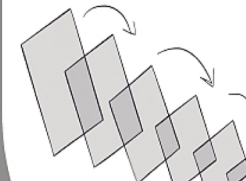


AIs command drones arriving on the scene

## The Situation



Soles speaks with Latore



Chain of Attestation

The A.I.s merge



Situation Over

BEST COURSE OF ACTION is NO ACTION



BRING THE BIRDS HOME!



IT'S A TRAP



The Situation

Perry talks to the situation



# Stakeholder Variety

